

Mark Funkhouser
CURRICULUM VITAE

15 West 57th Terrace
Kansas City, Missouri 64113
(816) 820-9753
MarkFunkhouserSpeaks@gmail.com
www.MarkFunkhouser.com

EDUCATION

University of Missouri – Kansas City
Ph D, Public Administration & Sociology, 2000

Tennessee State University
MBA, Accounting & Finance, 1985

West Virginia University
MSW, Group & Family Practice, 1976

Thiel College
BA, Political Science, 1971

POSITIONS HELD

Mayor, City of Kansas City, Missouri, 2007 – Present.

City Auditor, City of Kansas City, Missouri, 1988 – 2006.

Adjunct Instructor, MPA Graduate Program, Department of Public Administration,
University of Kansas, 2002 – 2006.

Adjunct Instructor, MPA Graduate Program, Bloch School of Business and Public
Administration, University of Missouri – Kansas City, 1998 – 2007. Appointed to the doctoral
faculty, December 2004.

Adjunct Instructor, Park College Graduate School of Public Affairs, 1990 – 1997.

Instructor, Government Audit Training Institute, U. S. Department of Agriculture Graduate
School, 1994 – 1997.

Consulted with agencies in several states on the establishment of a performance audit function:
Legislative Services Commission, State of Ohio (1985); State Auditor's Office, Commonwealth
of Kentucky (1984); Legislative Budget and Finance Committee, Commonwealth of Pennsylvania
(1982).

Assistant Director for Performance Audit, Division of State Audit, State of Tennessee, 1978-
1988.

Assistant Professor in Human Services, Salem College, 1976 – 1978.

Vocational Rehabilitation Counselor, Bureau of Vocational Rehabilitation, Commonwealth of
Pennsylvania, 1972 – 1974.

PUBLICATIONS

Honest, Competent Government: the Promise of Performance Auditing, Institute of Internal Auditors, January 2009.

“Government Performance Auditing in the U.S. and China – Lessons Drawn from a Comparative Review,” (Co-authored with Joan Yanjun Pu) Chinese Public Administration Review, September/December 2004.

“Performance Auditing” and “Performance Measurement,” essays in *Encyclopedia of Public Administration and Public Policy*, David Schultz, Facts on File, Inc., New York, 2004.

“Auditing in America’s Big Cities,” The Journal of Government Financial Management, Winter 2002.

“Getting Control of the Greenfield City Budget,” (Co-authored with Nicholas Peroff) Chapter in *Public Administration: Cases in Managerial Role-Playing*, Robert P. Watson, ed., Addison Wesley Longman, Inc., New York 2002.

The Spread of Performance Auditing Among American Cities, Dissertation, University of Missouri – Kansas City, December 2000.

“Audit Function Restores Credibility,” Financial Management Column, American City & County, May 2000.

“Audit Standards and Performance Auditing in State Government,” (Co-authored with Frank Greathouse) The Government Accountant’s Journal, Winter 1987 – 88.

“Staffing the Tennessee Performance Audit Group,” LPES Report, June 1986.

“Current Issues in Legislative Program Evaluation,” Public Administration Review, May/June 1984.

SERVICE

Member, Comptroller General’s Advisory Council on Government Auditing Standards, 2005 – Present.

Member, Editorial Board, State and Local Government Review, 2004 – 2006.

Member, Editorial Board, The Journal of Government Financial Management, 2004 – 2006.

Member, Bloch Advisory Council, Henry W. Bloch School of Business & Public Administration, University of Missouri – Kansas City, 2002 – 2007.

Member, Domestic Working Group, United States General Accounting Office, 2001 – Present.

Member, Division of Accountancy Advisory Committee, University of Missouri – Kansas City, 2000 – Present.

Member, Board of Directors, Friends of the Library, University of Missouri – Kansas City, 2000 – 2002.

Volunteer, UMKC Henry W. Bloch School's Mentoring Program.

Member, Task Force on Service Efforts and Accomplishments (SEA) Reporting, Governmental Accounting Standards Board (GASB), 2000 – Present.

Member, Financial Management Standards Board, Association of Government Accountants, 1999 – 2006.

Columnist, Local Government Auditing Quarterly, 1998 – 2006.

Member, Executive Committee, Mid-America Intergovernmental Audit Forum, 1995 – Present.

Reviewer, American Review of Public Administration, 1989 – Present.

Member, Quality Leadership Task Force, The Children's Place, 1999 – 2000.

Member, Government Relations Committee, Institute of Internal Auditors, 1997 – 1999.

Member, Board of Directors, Greater Kansas City Chapter, American Society for Public Administration, 1997 – 1998.

Editor, Local Government Auditing Quarterly, 1990 – 1998.

Program Chair, "Increasing Audit Impact: Making a Difference in Tough Times," 5th Annual Conference, National Association of Local Government Auditors, Orlando, Florida, June 1993.

Program Chairman, State & Local Issues Track, "Promoting Professionalism and the Professional," Professional Development Conference, Association of Government Accountants, Kansas City, Missouri, June 1991.

Local Auditor Representative for the Mid-America Forum to the National Intergovernmental Audit Forum, 1991.

Executive Committee Member, Kansas City Chapter, Association of Government Accountants, 1990 – 1991.

Board member, National Association of Local Government Auditors, 1990 – 1991.

One of two persons from the National State Auditor's Association to review comments to the U. S. General Accounting Office on revisions to government auditing standards, March 1988.

Chairman of the Performance Audit Peer Review Task Force of the National State Auditor's Association, 1986 – 1988.

Program Chairman, "Planning For and Financing Growth in Tennessee," 1st Annual Conference, Tennessee Chapter, American Society for Public Administration, March 1987.

Executive Committee Member, National Legislative Program Evaluation Society, National Conference of State Legislatures, 1982 – 1983.

Salem College Faculty Chairman, 1977 – 1978.

AWARDS

UMKC Henry W. Bloch School of Business & Public Administration Alumni Achievement Award, 2005.

Inspector General Service Award, presented by Kenneth M. Donohue, Inspector General, U.S. Department of Housing and Urban Development for unprecedented cooperation between the City Auditor's Office and the HUD Office of Inspector General in conducting joint audits of the city's housing services.

Winner, 2004 Knighton Award for Best Audit, Presented to the Kansas City, Missouri, City Auditor's Office by the National Association of Local Government Auditors, June 2005.

Winner, 2003 Knighton Award for Best Audit, Presented to the Kansas City, Missouri, City Auditor's Office by the National Association of Local Government Auditors, May 2004.

One of eleven "Public Officials of the Year" for 2003 recognized by Governing Magazine, November 2003.

National Author Award, Association of Government Accountants, July 2003.

L. P. Cookingham Award for Outstanding Contributions to Public Administration, Kansas City Chapter of the American Society for Public Administration, May 2003.

Winner, 2000 Knighton Award for Best Audit, Presented to the Kansas City, Missouri, City Auditor's Office by the National Association of Local Government Auditors, June 2001.

Einhorn-Gary Service Award, Association of Government Accountants, September 2000.

Finalist, 1998 Knighton Award for Best Audit, Presented to the Kansas City, Missouri, Office of the City Auditor, May 1999.

Finalist, 1998 Special Project Award, Presented to the Kansas City, Missouri, City Auditor's Office, May 1999.

Winner, 1997 Knighton Award for Best Audit, Presented to the Kansas City, Missouri, City Auditor's Office by the National Association of Local Government Auditors, May 1998.

Member of the Mid-America Intergovernmental Audit Forum "University Project" Team, Winners of the First AICPA/AAA Collaboration Award, November 1996.

Distinguished Local Government Leadership Award, Association of Government Accountants, 1995.

Certified Internal Auditor designation conferred by the Institute of Internal Auditors, February 1986.

PRESENTATIONS

“Honest, Competent Government: The Promise of Performance Auditing,” The National Audit Office of the Netherlands, The Hague, October 3, 2008.

“Policy Targets and Auditing Results,” Jubilee Conference, Rekenkamer Rotterdam, Rotterdam, the Netherlands, October 2, 2008.

“Smart With the Money: Governance and Control in a Time of Financial Crisis,” Association of Government Accountants, Internal Control & Fraud Conference, Phoenix, Arizona, September 22, 2008.

“Using Auditors to Boost Government Performance,” Panel Member, Webinar Hosted by *Governing*, June 24, 2008.

“Comparative Performance Auditing,” The International Consortium on Governmental Financial Management, 2008 International Conference and Training, Miami, Florida, May 23, 2008.

“Societal Progress and Government Performance: The Development of Key National Indicator,” Panel Presentation, National Intergovernmental Audit Forum, Philadelphia, Pennsylvania, May 21, 2008.

“New Perspectives: From City Auditor to Mayor,” Keynote Address, Association of Local Government Auditors, Philadelphia, Pennsylvania, May 20, 2008.

“New Perspectives: From City Auditor to Mayor,” Plenary Session, Mid-America Intergovernmental Audit Forum, Kansas City, Missouri, December 7, 2007.

“Changing the Culture of Government,” Central Ohio Association of Government Accountants Professional Development Conference, Columbus, Ohio, December 3, 2007.

“New Perspectives: From City Auditor to Mayor,” Plenary Session, National Intergovernmental Audit Forum, Washington, D.C., November 27, 2007.

“Changing the Culture of Government,” Luncheon Speech, *Governing* Conference, New York, New York, October 12, 2007.

“Managing Effective Government Performance Audit Organizations: An International Analysis,” The Institute of Internal Auditors International Conference, Amsterdam, the Netherlands, July 10, 2007.

“Do Auditors Really Make a Difference: Do We Really Know?” Concurrent Session, Association of Government Accountants, Professional Development Conference, Nashville, Tennessee, June 27, 2007.

“Audits, Audacity and Accountability,” Keynote Address, Association of Government Accountants, Professional Development Conference, Nashville, Tennessee, June 25, 2007.

“Strengthening Performance Auditing: An International Perspective on Strategy and Tactics,” Missouri Association of County Auditors, North Kansas City, Missouri, May 17, 2007.

“Strengthening Performance Auditing: An International Perspective on Strategy and Tactics,” Kansas City Chapter, Institute of Internal Auditors, April 5, 2007.

“Government Performance Auditing: Challenges and Strategies,” Mid-America Intergovernmental Audit Forum, Kansas City, Missouri, December 7, 2006.

“Mind the Gap! – Perspectives on Performance Auditing,” A Presentation to the Rekenkamer Rotterdam, Rotterdam, the Netherlands, October 19, 2006.

“Strengthening Government Performance Auditing,” An ANAO Seminar, Australian National Audit Office, Canberra, Australia, September 14, 2006.

“Perspectives on Performance Auditing,” A Presentation to Audit Scotland, Edinburgh, Scotland, July 7, 2006.

“Perspectives on Performance Auditing,” A Presentation to the Northern Ireland Audit Office, Belfast, Northern Ireland, June 19, 2006.

“Accountability, Performance, and Performance Auditing: Reconciling the Views of Scholars and Auditors,” a paper presented at Accountable Governance: An International Research Colloquium, sponsored by the Institute of Governance, Public Policy and Social Research, Queen’s University, Belfast, Northern Ireland, October 20-22, 2005.

“Performance Auditing for Added Value: Governance, Politics and Accountability,” Plenary session, Biennial Forum, Central Region Intergovernmental Audit Forum, South Padre Island, Texas, August 9, 2005.

“The Work of the City Auditor’s Office,” The Plaza Rotary Club, Kansas City, Missouri, May 27, 2005.

“Is Government Giving Away the ‘Farm’ Through Creative Financing?” General session panel, Semi-Annual Meeting, Mid-America Intergovernmental Audit Forum, Kansas City, Missouri, May 5, 2005.

“The Power of Interdisciplinary Thought,” Keynote Address, Community of Scholars Event, sponsored by the Interdisciplinary Doctoral Student Association, University of Missouri – Kansas City, April 29, 2005.

“Tax Increment Financing,” Kansas City Chapter, Society of Industrial and Office Realtors, Kansas City, Missouri, April 23, 2005.

“Getting Through Whatever Comes Next,” Panel Presentation, Facing the Future: Local Government Financing Conference, sponsored by the Mid-America Regional Council and the Kansas City Chapter of the American Society for Public Administration, March 30, 2005.

Participant, “Comptroller General Forum on the Long-Term Fiscal Challenge,” The United States Government Accountability Office, Washington, D.C., December 2, 2004.

“Managing Performance: The Auditor’s Role,” Concurrent Session, and “Governing in Skeptical Times: A Practical Approach to Restoring Trust in Government,” Luncheon Panel and Town Hall Discussion, Managing Performance 2004, conference sponsored by Governing Magazine in

cooperation with Texas A&M University and the University of Texas, Austin, Texas, September 29 – October 1, 2004.

“Audits, Budgets & Other Financial Fun,” The Plaza Club, Kansas City, Missouri, August 3, 2004.

“Cops, Cougars, Politics and Governance: A Conceptual Framework for the Role of Audit in Accountable Government,” Half-day training session for the Legislative Division of Post Audit, State of Kansas, Topeka, Kansas, June 23, 2004.

“The Value and Challenge of Leadership in Public Service,” Cookingham Institute Graduation Ceremony, University of Missouri – Kansas City, Kansas City, Missouri, April 30, 2004.

“How Your Government Can Benefit from Performance Auditing,” Concurrent session, Governmental Accounting Conference, Missouri Society of CPAs, Columbia, Missouri, April 28, 2004.

“Audits of Housing Issues: A Case Study in Performance Auditing,” Concurrent session, Regional Professional Development Institute, American Society of Military Comptrollers, Kansas City, Missouri, February 20, 2004.

“Politics and Auditing: Tales from Inside City Hall,” The Mercury Club, Kansas City, Missouri, February 17, 2004.

“Leadership,” Speech to the Eagle Court of Honor, Troop 24, Boy Scouts of America, Kansas City, Missouri, December 14, 2003.

“The Auditor’s Role in the Political System,” Local Auditors’ Forum, Portland, Oregon, October 21, 2003.

“Performance Auditing for Added Value: Governance, Politics and Accountability,” Plenary session, Fall Meeting, Midwestern Intergovernmental Audit Forum, Milwaukee, Wisconsin, September 25, 2003.

“Governance, Politics and Audit: Lessons from the OIG Audit of EPA’s Response to the World Trade Center Collapse,” Luncheon speech, Kansas City Chapter, Association of Government Accountants, September 10, 2003.

“Audit Report Writing,” Presentation to staff of the Missouri State Auditor’s Office, Jefferson City, Missouri, July 25, 2003.

“The State of the City,” Dinner speech, Institute of Management Accountants, Kansas City, Missouri, May 20, 2003.

“The Question of Incentives for Development: A Metropolitan Strategy,” panel presentation sponsored by the Urban Land Institute – Kansas City, Kansas City, Missouri, April 24, 2003.

“The City as I See It,” The Shepherd’s Center Noon Forum, April 3, 2003.

“How Do You Know You’re Counting the Right Things the Right Way?” Concurrent session, Kansas Government Finance Officers, Fall Professional Seminars, Overland Park, Kansas, October 18, 2002.

“Equity in Performance Auditing,” Concurrent session, 14th Biennial Forum of Government Auditors, The National Intergovernmental Audit Forum, Providence, Rhode Island, May 20, 2002.

“Audit Follow-up,” Concurrent session panel moderator and presenter, Annual Conference, National Association of Local Government Auditors, Lake Tahoe, Nevada, May 13, 2002.

“Using and Auditing Performance Measures,” General session panel, Semi-Annual Meeting, Mid-America Intergovernmental Audit Forum, Kansas City, Missouri, May 3, 2002.

“The Need for and Importance of Civics Education: The Practitioner’s Viewpoint,” Luncheon speech, Kansas City Chapter, American Society for Public Administration, April 24, 2002.

“Verifying Performance Data and the Role of the Auditor in Performance Management,” Presentation as part of the Performance Management & Budget Reform Satellite Teleconference, presented by the Government Finance Officers Association, Chicago, Illinois, April 17, 2002.

“Did We Spend Our Money Wisely? The City Auditor Looks at the August Election,” All Souls Unitarian Universalist Church, Kansas City, Missouri, October 14, 2001.

“Audit, Evaluation and Politics,” General session speech, Fall Training Conference, National Legislative Program Evaluation Society, Kansas City, Missouri, September 8, 2001.

“The Influence of Politics in Auditing,” General session panel, Annual Conference, National Association of Local Government Auditors,” Long Beach, California, June 11, 2001.

“The Status of Local Government Auditing in the United States,” Luncheon speech, Governmental Accounting Conference, Missouri Society of CPAs, Columbia, Missouri, May 1, 2001.

“Accomplishing the Mission Through Combining Organization Resources: Planning and Oversight,” Panel presentation on joint audits, Spring Seminar, Association of Government Accountants, Kansas City, Missouri, April 11, 2001.

“The Future of Government Auditing,” General session panel, Annual Conference, National Association of Local Government Auditors, New Orleans, Louisiana, May 19, 2000.

“Citizenship, Accountability and the City,” Part of the “State of the City” series of presentations put on by the Kansas City Missouri Public Library, May 4, 2000.

“Performance Auditing and Program Evaluation: Mutual Challenges,” Panel Moderator, Mid-America Regional Audit Forum, Kansas City, Missouri, May 4, 2000.

“Audit and Politics,” Luncheon speech, Kansas City Chapter, American Society of Military Comptrollers, January 18, 2000.

“The Auditor as Change Agent,” Texas State Government Internal Audit Conference, Texas State Auditor’s Office, Austin, Texas, October 28, 1999.

“Politics and Audit,” Luncheon speech, Kansas City Chapter, Association of Government Accountants, September 8, 1999.

“The Auditor as Change Agent,” Concurrent session, Mid-Atlantic Regional Conference, Institute of Internal Auditors, Nashville, Tennessee, August 10, 1999.

“Performance Measurement for Government Programs,” One day seminar, Central Missouri Chapter, Institute of Internal Auditors, Jefferson City, Missouri, July 16, 1999.

“Getting the Most Out of Performance Auditing,” One day seminar, Central Missouri Chapter, Institute of Internal Auditor, Columbia, Missouri, July 15, 1999.

“The Political Implications of Audit Selection,” General session, “Auditing the Risks of Privatizing Public Services,” and “Performance Measurement for Government Programs,” Concurrent sessions, 1999 Governmental Roundtable, Iowa Society of Certified Public Accountants, Des Moines, May 20, 1999.

“Using Performance Measurement,” Half-day seminar, Program Director’s Retreat, Missouri Department of Natural Resources, Jefferson City, Missouri, November 20, 1998.

“Getting the Most Out of Performance Auditing,” Concurrent session, Annual State and Local Government Conference, Institute of Internal Auditors, Springfield, Illinois, October 19, 1998.

“Auditing the City of Kansas City,” Half-day seminar, Division of State Audit, State of Tennessee, Nashville, Tennessee, July 24, 1998.

“Performance Measurement for Government Programs,” One day seminar, Central Missouri Chapter, Institute of Internal Auditors, Jefferson City, Missouri, July 17, 1998.

“Risk Assessment: Case Studies from the Public Sector” and “Audit Trends,” General session panels, Annual Conference, National Association of Local Government Auditors, Chicago, Illinois, May 18, 1998.

“Tax Increment Financing: Its Strengths, Potential Problems, and Proper Usage,” Panel presentation, Annual City and County Management Conference, University of Kansas, Lawrence, Kansas, April 24, 1998.

“An Introduction to Performance Auditing” and “Planning a Performance Audit,” Two half-day seminars, Central Missouri Chapter, Institute of Internal Auditors, Jefferson City, Missouri, April 17, 1998.

“Performance Measurement for Government Programs,” One day seminar, Lincoln Chapter, Association of Government Accountants, Lincoln, Nebraska, January 9, 1998.

“High Level Fraud,” Luncheon Speech, Kansas City Chapter, Association of Certified Fraud Examiners, December 9, 1997.

“High Level Fraud,” Luncheon Speech, Topeka Chapter, Institute of Internal Auditors, Topeka, Kansas, November 4, 1997.

“Performance Auditing,” Two day seminar, Office of the Auditor General, The Navajo Nation, Window Rock, Arizona, October 6 & 7, 1997.

“City Government: Infrastructure, Other Problems, and Positive Signs,” Good Shepherd Society, Kansas City, Missouri, October 3, 1997.

“Getting the Most Out of Performance Auditing,” Panel presentation, Annual Governmental Accounting and Auditing Update Conference, American Institute of Certified Public Accountants, Denver, Colorado, September 30, 1997.

“High Level Fraud,” General session, Semi-Annual Meeting, Mid-America Intergovernmental Audit Forum, Kansas City, Missouri, May 8, 1997.

“Performance Measures,” Keynote speech, “Performance Auditing I & II” Two concurrent sessions, and “Performance Measurement for Government Programs,” concurrent session, Professional Development Conference, New Mexico Chapter, Association of Government Accountants, Santa Fe, New Mexico, April 23 & 24, 1997.

“Performance Measurement for Government Programs,” One day seminar, Des Moines Chapter, Association of Government Accountants, Des Moines, Iowa, April 18, 1997.

“The Political Implications of Audit Selection,” Keynote address, State and Local Government Leadership Conference, Association of Government Accountants, Kansas City, Missouri, November 19, 1996.

“Program Accountability: Setting Standards and Measuring Performance,” Kansas City, Missouri Region HIV/STD Prevention Community Planning Group, November 13, 1996.

“Managers and Auditors: Perspectives on Cooperation and Conflict,” Moderator and panelist, and “Audit Partnerships Under the New Federalism,” Roundtable discussion leader, Biennial Audit Forum Conference, National Intergovernmental Audit Forum, Seattle, Washington, May 22 & 23, 1996.

“The Appropriate Use of Force: Tone and Balance in Report Writing,” Panel moderator, Annual Conference, National Association of Local Government Auditors, Bellevue, Washington, May 20, 1996.

“Coping With Downsizing of the Audit Function,” Roundtable discussion leader, Semi – Annual Meeting, Mid – America Intergovernmental Audit Forum, Kansas City, Missouri, May 3, 1996.

“Customer Focused Auditing,” Panel presentation, Annual Internal Auditing in Government Conference, Institute of Internal Auditors, Washington, D. C., March 13, 1996.

“Performance Auditing: Planning For Audit Impact,” Two day seminar, Arizona Local Government Auditors’ Association, Tempe, Arizona, February 29 & March 1, 1996.

“Performance Auditing,” One day seminar, United States Department of Treasury, Regional Office of the Inspector General, Chicago, Illinois, January 11, 1996.

“Performance Measurement is at the Core of City Management: Past, Present & Future,” Training session, Annual Meeting, Missouri Association of Assistant City Managers, Kansas City, Missouri, August 4, 1995.

“The City Auditor’s Office and Citizen Involvement in City Government,” Breakfast meeting, Northland Chamber of Commerce, Kansas City, Missouri, January 26, 1995.

“What Causes Bad Government?” Centurions, Greater Kansas City, Missouri Chamber of Commerce, June 14, 1994.

“Government Auditors: Watchdogs or Consultants?” General session panel, Annual Conference, National Association of Local Government Auditors, Scottsdale, Arizona, June 4, 1994.

“Kansas City Government: Current Spending Trends and Future Spending Issues,” Optimist Club, Kansas City, Missouri, February 9, 1994.

“Performance Auditing: Good Government and Good Politics,” Panel moderator, Annual Congress of Cities and Exposition, National League of Cities, Orlando, Florida, December 3, 1993.

“Performance Auditing: Planning for Audit Impact,” One day seminar, Palm Beach Chapter, Institute of Internal Auditors, West Palm Beach, Florida, October 21, 1993.

“Performance Auditing: Increasing Audit Impact Through Better Audit Selection,” Panel presentation, Southern Regional Conference, Institute of Internal Auditors, Fort Worth, Texas, September 16, 1992.

“The Auditor’s Role in the Budget Process,” General session, Semi-Annual Meeting, Mid-America Intergovernmental Audit Forum, Kansas City, Missouri, May 5, 1992.

“Surviving a Performance Audit,” Panel presentation, Mid-America Council of Public Purchasers, Olathe, Kansas, March 13, 1992.

“Government Performance Reporting,” Panel moderator, Annual Conference, National Association of Local Government Auditors, July 9, 1991.

“Selecting Audit Topics: Doing the Right Things,” Panel member, Annual Conference, National Association of Local Government Auditors, Boston, Massachusetts, September 21, 1990.

“Establishing and Managing Audit Quality Assurance in Local Government,” Concurrent session, Annual Professional Development Conference, Association of Government Accountants, Nashville, Tennessee, June 4, 1990.

“The Importance of Local Government Auditing,” Luncheon speech, Association of Government Accountants, Kansas City, Missouri, October 20, 1989.

“Performance Auditing,” Panel presentation, Mid-America Regional Conference, American Society for Public Administration, Kansas City, Missouri, October 13, 1989.

“The Risks of Privatizing Public Services,” Association of Government Accountants, Kansas City, Missouri, September 19, 1989.

“Performance Auditing,” Luncheon speech, Kansas City Chapter, American Society of Military Comptrollers, Kansas City, Missouri, July 25, 1989.

“Case Study: Housing Authority of Kansas City,” Panel presentation on fraud, Annual Conference, National Association of Local Government Auditors, Philadelphia, Pennsylvania, June 16, 1989.

GRADUATE COURSES TAUGHT

Special Topics in Accting: Performance Auditing, 597D	Winter 2007	UMKC
Public Finance, PUAD 835 (2 sections)	Spring 2006	KU
Special Topics in Accting: Performance Auditing, 597D	Winter 2006	UMKC
Topics in Public Admin: Performance Auditing, PUAD 839	Fall 2005	KU
Financial Accountability & Policy Development, PA 525	Fall 2005	UMKC
Financial Accountability & Policy Development, PA 525	Summer 2005	UMKC
Public Finance, PUAD 835 (2 sections)	Spring 2005	KU
Topics in Public Admin: Performance Auditing, PUAD 839	Fall 2004	KU
Public Budgeting & Policy Analysis, PUAD 837	Spring 2004	KU
Financial Accountability & Policy Development, PA 525	Fall 2003	UMKC
Financial Accountability & Policy Development, PA 525	Winter 2003	UMKC
Public Budgeting & Policy Analysis, PUAD 837 (2 sections)	Spring 2003	KU
Financial Accountability & Policy Development, PA 525	Fall 2002	UMKC
Topics in Public Admin: Performance Auditing, PUAD 839	Summer 2002	KU
Financial Accountability & Policy Development, PA 525	Winter 2001	UMKC
Financial Accountability & Policy Development, PA 525	Fall 2000	UMKC
Public Policy Evaluation & Analysis, PA 544	Summer 1999	UMKC
Public Policy Evaluation & Analysis, PA 544	Summer 1998	UMKC
Performance of Public Organizations, GSPA 565	Fall 1997	Park U
Performance of Public Organizations, GSPA 565	Spring 1994	Park U

Performance of Public Organizations, GSPA 565	Summer 1992	Park U
Planning & Structuring Public Organizations, GSPA 561	Spring 1991	Park U
Performance of Public Organizations, GSPA 565	Spring 1990	Park U